

WATERSIDE SCHOOL



“Work hard, be kind, respect learning”

2014 ANNUAL REPORT

MISSION

Waterside School is a co-educational PK-5th Grade independent school serving children and families regardless of limitations in income or circumstance. The School attracts and inspires students of academic promise and families deeply invested in their children's success.

The School works to instill in its students a belief in their own worth, to cultivate in each a commitment to academic excellence and to ensure the fullest development of every child's character. Through a rigorous program of study and experience, the School empowers its students with the knowledge, skills and virtues required to enable them to excel as students, to gain access to superior academic opportunities and to go forward to become the leaders of tomorrow.

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FROM THE EXECUTIVE DIRECTOR

Redefining “annual” and working to fully maximize the direct impact of its resources, the School produces this, its Annual Report, once every two years. Though fiscally prudent, the hope would be that neither the timing nor the simplicity of the pages that follow diminishes the appreciation felt by all those in the School's support. This school exists, this work goes on and these children become, solely because of those listed on the pages that follow and, understanding that there can never be recognition commensurate with the kindness, there could be no greater or deeper gratitude for all given in support, in confidence, in understanding and in trust.

From a financial perspective, 2013-14 was a year of great good fortune for the School. In highlights, an Annual Fund with a record number of donors and dollars with nearly \$3.8MM raised; an endowment that grew from \$7.6MM to \$12.5MM at fiscal close and to \$13.8MM as of this writing; a singular event - *Golf for Waterside* - that raised over \$900K in a single afternoon of athletic mediocrity; and, in some ways dwarfing all of the above, a herculean effort by the School's Parent Council resulting in a \$50K contribution to the greater cause. As with all success, there are the heroes - the School's Board; its Junior Board; all those generously answering the call; and, not surprisingly, these children and families who prove the investment wise and this faculty who work to deliver the most impressive of returns.

Though we are fiercely proud of all accomplished in the School's support and deeply indebted to all responsible, the real success of the School goes far beyond and far deeper than the numbers and names. The School's earliest graduates finding their way to and now through some of the nation's finest colleges and universities; those younger graduates following similar path and example; its current students with aspirations, ambitions and, soon, destinations once thought to be unattainable; and, somewhat harder to detail and quantify, new paths to new and better lives; families empowered with a renewed sense of hope; the great joy that accompanies something so good; and, for all, the great reward that follows a mission so pure. In ways deeply human, 2013-14 was a banner year indeed.

Looking ahead, the need will remain great, the work hard and the demands relentless but, with this report, we can take rare pause and find the greatest pride in all we have been able to build together and in the purpose there is to be found in serving causes far greater than one's own. On behalf of all a part of the School, I thank you for your investment, for your full belief in the very worth and promise of the children of Waterside and, in no small way, for your determined efforts to make ours a better world.

FROM THE HEAD OF SCHOOL

As our oldest graduates now become college sophomores and our youngest students arrive to take the first steps, it is a pleasure for us to reflect upon our journey and to take this moment to stop and thank the many remarkable people who have made it possible.

In the beginning, much of Waterside was just about not giving up, about coming back, day after day, working hard and always believing. Little by little, through a grace and generosity we could never have anticipated, what had seemed impossible became a reality of great beauty and worth. Early on, some core principles took root and daily practices emerged to keep us always on track: students and teachers reciting together at the close of morning assembly each day: "Today, we promise to work hard, be kind, and respect learning."; the daily handshake starting every day; and the School's lunch blessing which finishes with these most special lines: "...and above all else, we are thankful for the opportunity of Waterside School. We will honor the dream of this school with always our fullest and finest efforts." These small rituals - simple, predictable, repeated moments - remind us each day that our school is a miracle made possible because people believe in the worth of our children.

In this work, we strive daily to help children experience first hand what it means to work hard, to never give up, and to believe that they are up to every challenge. We instill in them the values of kindness and respect in all relationships and hold every member of the community, child and adult, to the same expectation. And we, like they do every morning, promise each day to respect learning. Sometimes when there has been a problem and a child comes to see me in the office, I'll ask him or her what happened, and tearfully, the child will look up and say, "I wasn't respecting learning." I try not to smile and instead tell the child how glad I am that he understands. They start off so small, not understanding, but, over time, through the efforts of so many, our children begin to see themselves as the excellent students and citizens they are now destined to become.

Most moving for me is when alumni return. I am always amazed by the young men and women they are becoming, by their poise, their pride in themselves, their clear sense of direction and purpose, their abiding love of their families and their schools and - quite simply - by the wonderfully good people they are growing up to be. Seeing the treasure of a child's potential unfold brings not only joy but a great sense of hope that all is not lost in the world. You have allowed all that to happen - we thank you, more than we could ever properly say.

Jody Visage



We are

WATERSIDE

WATSON FAMILY

Waterside seeks families who value the opportunity so highly that they are willing to work and sacrifice greatly in order to make the very best education possible for their children - those willing to invest enormous time and effort - every single day - in the care, nurture and academic support of their children while doing everything they can to support their children's school.

Few families meet the ideals of that standard as does the Watson Family - Owen, Sardia and their daughters Alexia and Alanna. An extremely hardworking couple originally from Jamaica, the Watsons have displayed that commitment from the first moment they joined Waterside, working with their children every single day, attending all school events, games, concerts, and volunteering numerous hours in the service of the School. Owen, as president of the Parent Council, and Sardia, as recording secretary, have worked tirelessly and inspired countless Waterside parents through their enthusiasm, commitment and, most of all, their example. Their older daughter Alexia came to Waterside as a kindergartner, became a Waterside REACH Prep Scholar and, doing all asked and required, earned entrance to St. Luke's School where she is currently a 7th grader. Her younger sister, Alanna, is thriving as a Waterside 2nd grader, growing fully as a student and as a child of most obvious character. The Watsons are a remarkable family, with great gifts and strengths, but also a rare humility and a most infectious generosity of spirit. They have been given much but, in truth, they have given back even more. The Watsons - Owen, Sardia, Alexia and Alanna - truly embody the words, "We are Waterside."





2013-2014 FINANCIAL OVERVIEW

STATEMENT OF REVENUES AND EXPENSES UNRESTRICTED FUNDS FOR THE YEAR ENDED JUNE 30, 2014 (UNAUDITED)

Revenues

Tuition	\$ 333,332
Contributions	3,028,724
Interest/Endowment Income/Other	90,969
Total Revenue	\$3,453,025

Expenses

Instructional

Salaries & Benefits	\$ 2,214,707
Program Expense	217,403
Other Instructional	117,003
Total Instructional	\$2,549,113

Administrative

Development	193,955
Food Service	144,722
Maintenance	51,769
General Administration	165,773
Total Administrative	\$ 556,219

Plant & General Operating	\$ 213,800
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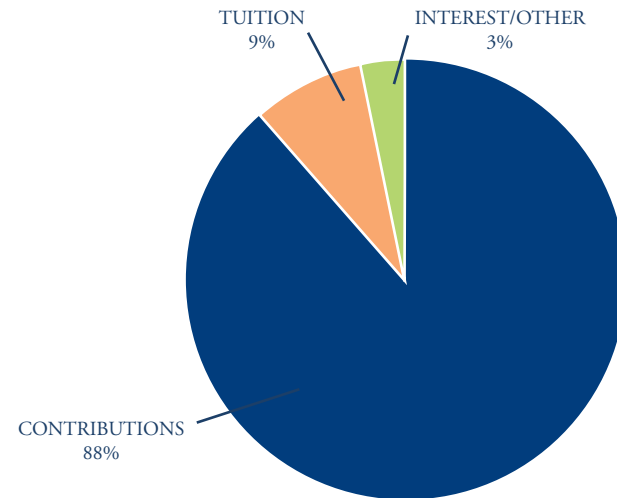
Total Expenses	\$3,319,132
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Total Income	\$3,453,025
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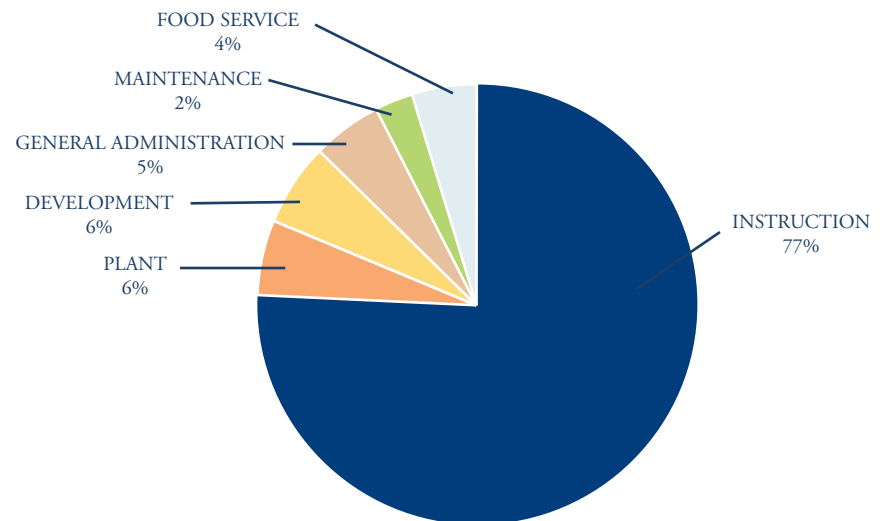
Transfer to Reserves	93,930
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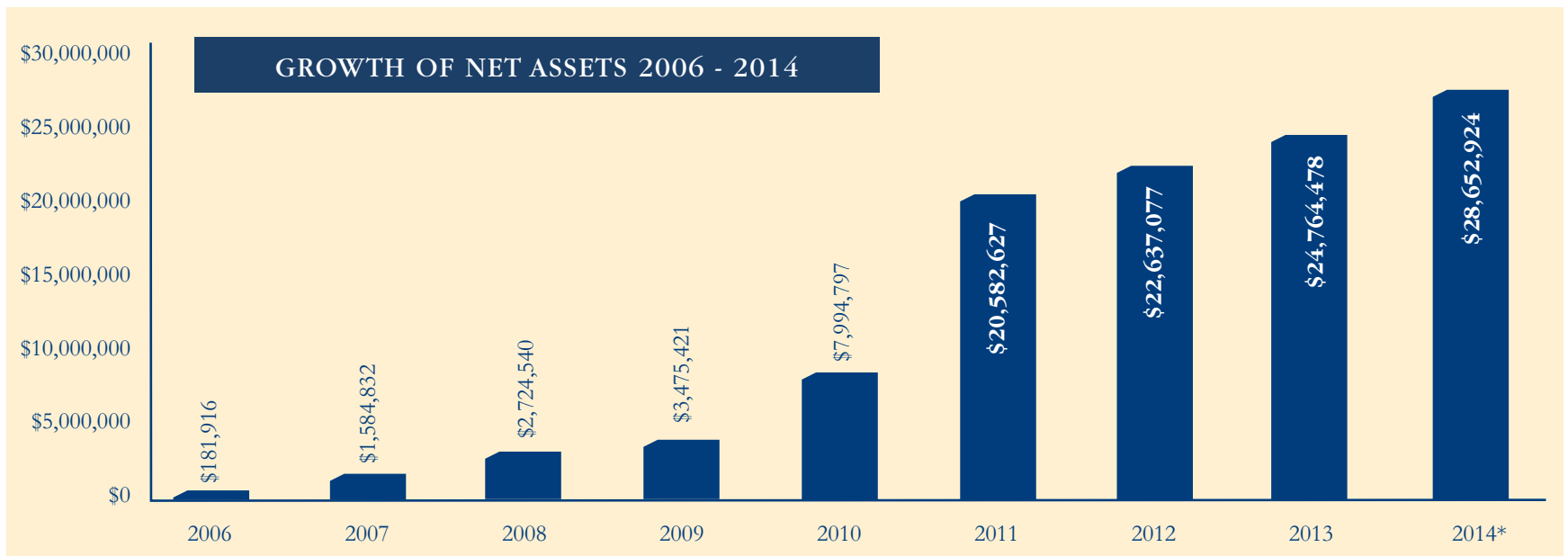
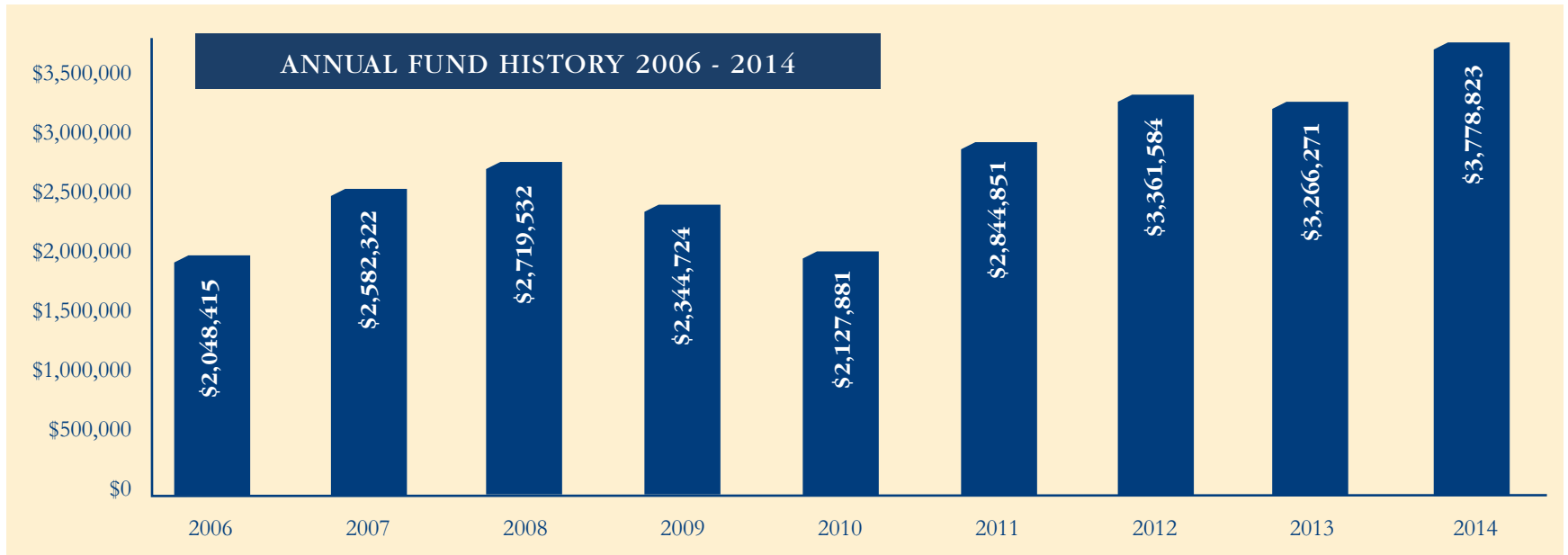
Operational Surplus/(Deficit)	\$ 39,963
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REVENUES 2013 - 2014



EXPENSES 2013 - 2014





* Unaudited

DIRECT FINANCIAL SUPPORT 2012-2014

2012-2013

Annual Fund

Gifts for operating support	\$2,726,268
Gifts directed to endowment/reserves	\$ 540,003
Total Annual Fund	\$3,266,271

Endowment Contributions	\$1,574,333
Total Support	\$4,840,604

2013-2014

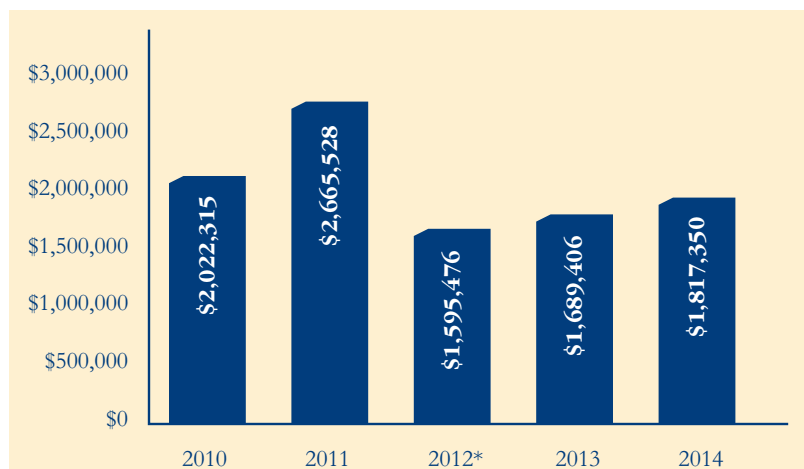
Annual Fund

Gifts for operating support	\$3,028,774
Gifts directed to endowment/reserves	\$ 750,049
Total Annual Fund	\$3,778,823

Golf For Waterside	\$ 912,684
Endowment Contributions	\$2,743,615
Total Support	\$7,435,122

OPERATING RESERVE

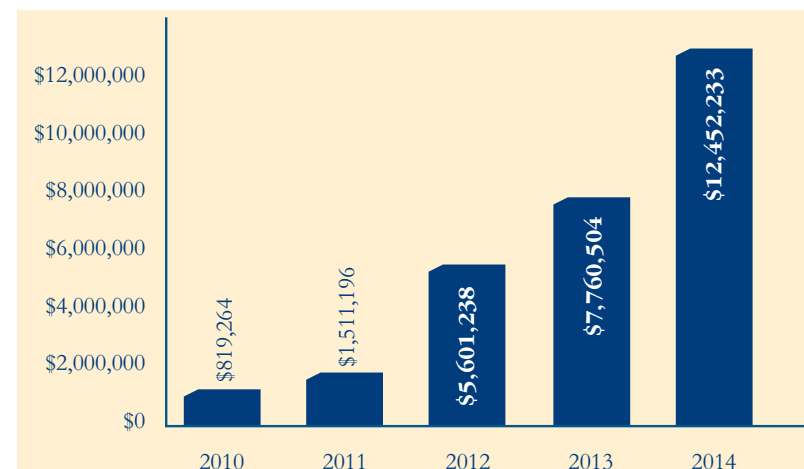
Given the challenges of its chosen financial model and the ensured constant of economic uncertainty, the School has directed any annual surpluses to fund an operating reserve to protect the School in more difficult times and to offset any shortfall in contributions. In 2011, the Board set target for the reserve at a level equal to 50% of the following year's budgeted expenses. To date, the School has not needed to tap the reserve.



* During fiscal 2011-12, transfers from operations and the operating reserve were made to the School's endowment.

ENDOWMENT

Far more than point of pride or comparison, endowment and endowment alone will ensure the School's long term health and security. Not much more than a concept three years ago, the School's endowment is far more than that now and is fast approaching a level that will provide a meaningful stream of revenue to operations and the security that such a construct provides. Immediate goal for the Endowment is \$25MM.





GIVING 2012-2013

WE WOULD LIKE TO THANK THE DONORS LISTED WHO MADE SIGNIFICANT CONTRIBUTIONS TO WATERSIDE SCHOOL
DURING THE FISCAL YEARS 2012-2013 AND 2013-2014. WITHOUT THEIR SUPPORT, THE SCHOOL'S SUCCESS WOULD NOT HAVE BEEN POSSIBLE.

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A photograph of four students (two boys and two girls) posing together outdoors in front of a chain-link fence. The students are smiling and looking towards the camera. The boy on the far left is wearing a white t-shirt and dark shorts. The girl next to him is wearing a light blue button-down shirt and a dark skirt. The girl next to her is wearing a dark blue t-shirt and denim shorts. The boy on the far right is wearing a maroon t-shirt with a logo and khaki pants. The background shows a green field and trees.

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Juan, Pamela, Raven and Shamond - all members of the Waterside's first class to graduate from its new home and, now, all students thriving at St. Luke's School in New Caanan, CT. Scholars, athletes, artists, friends then, friends now and always the finest of citizens - the collective speaks to the mission of Waterside, paints picture of the life-changing opportunities that await and reminds of all that can happen for a child when promise, hard work, preparation and opportunity collide.

All seem destined to do great things at St Luke's; all will work tirelessly to do just that; all will remember to do good as they do well; and though their distance from Waterside is now to be measured in years, always, all will remain sons and daughters of the School, faithfully honoring the opportunity provided with a commitment, a generosity and a dignity befitting the love of their families, the belief of St. Luke's and the blessings of Waterside. In a chorus reaffirming and reassuring, in voices proud and strong, happily they can claim, "We are Waterside".



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GOLF FOR WATERSIDE - MAY 15, 2014

On May 15th 2014, the School hosted its second Golf for Waterside in support of its scholarship efforts. Rick Kleeman was the event's architect and driving force; Tom O'Malley graciously hosted; Winged Foot provided the perfect setting; and all participating and all in support ensured the day's success. Total proceeds for the event were \$912,684. The School is deeply indebted to all those mentioned and, as much, to all those listed - the day was a great and most generous success.

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MR. AND MRS. JOHN S. WEINBERG
MR. RICHARD A. WEISSMANN
MR. AND MRS. STEWART L. WHITMAN
MR. BARTON WINOKUR
MR. AND MRS. GREGORY ZEHNER



We are

WATERSIDE

THE SERENBETZ FAMILY

JEAN SERENBETZ * WARREN SERENBETZ
THELMA SERENBETZ

Of course, Waterside operates completely dependent upon the “kindness of strangers” - true in concept but, always, with some modification. Though the kindness of the Serenbetz family has never been subject to question, it is impossible for anyone within the School community to think of them as anything approaching “strangers.” Early, generous and consistent supporters of the School through The Serenbetz Family Foundation, the family delivered a set of kindnesses that proved to be but the beginning in their efforts to help shape the lives of the children of Waterside. The creation of an Angel Scholarship Fund followed - a fund established to offset any shortfall in scholarship award at a graduate's next school. And, next, the creation of the Thelma Serenbetz Scholarship Fund - the School's first fully endowed scholarship created by Warren in honor of Thelma and her deep belief in the importance of educational opportunities of quality for all children. And, as if that were not enough, a third generation - Christin Serenbetz - who for three years shared her love of the School's children as a member of the teaching faculty before taking leave to start her family and love her own in similarly complete and generous fashion. The Serenbetz family's collective gifts to the School may be unusual in number but, happily, the spirit behind them is familiar. Like all those in the School's support, the Serenbetz family has proven and forever will be able to say proudly, “We are Waterside”.

PLACEMENT

Direct to mission, the School seeks to open wide the doors of opportunity and possibility for its students. A large part of the formula for that success is creating path for the School's graduates to the finest traditional independent schools in the immediate area and, in some cases, to those further beyond. Though there are myriad routes to any success, common sense, history and all evidence reveal the significant difference in life outcome when children, particularly those of the School's chosen demographic, find their way to schools and, in time, colleges and universities that are selective and well resourced. The School's recent success, outlined below in broad strokes and, for the Classes of 2013 and 2014 in detail, speaks to the efforts of all involved, evidences the deep and genuine commitment of the various listed schools and gives accurate glimpse to the bright futures now awaiting the graduates of the School.

- ◆ 94% of the Class of 2011 earned admission and scholarships to leading independent and parochial schools
- ◆ 100% of the Class of 2012 earned admission and scholarships to leading independent and parochial schools
- ◆ 94% of the Class of 2013 earned admission and scholarships to leading independent and parochial schools
- ◆ 95% of the Class of 2014 earned admission and scholarships to leading independent and parochial schools

WATERSIDE SCHOOL'S CLASS OF 2013

Melanie Angel Greenwich Catholic School
 Christina DonaldsonConvent of the Sacred Heart
 Brian Gomez..... King School
 Sky Goodwin Turn of River Middle School
 Matthew Guo Rye Country Day School
 Anna Hernández New Canaan Country School
 Hannah Hodges King School
 McKinley Joseph King School
 Chris Ramos Brunswick School

Micaela Rivera* Convent of the Sacred Heart
 Gavin Roberts King School
 Nichole Roldan Stanwich School
 Nicole Tapia Convent of the Sacred Heart
 Veronica Turek Stanwich School
 Julian Vélez St. Luke's School
 Mikaela Velez Greenwich Country Day School
 Sarah Velez..... Greenwich Country Day School
 Alexia Watson St. Luke's School

* Class of 2014 Early Acceptance

WATERSIDE SCHOOL'S CLASS OF 2014

Hunter Austrie The Rectory School
 Aurora Bellingeri Greens Farms Academy
 Lyana Calyanis** Greenwich Academy
 Dilayni Dorcé Scofield Magnet Middle School
 Luca Franzino New Canaan Country School
 Kobe Givens Fairfield Country Day School
 Julian Gonzalez King School
 Cailin Gordon** Convent of the Sacred Heart
 Kristopher Kendall..... Brunswick School
 Reyana Lappots Convent of the Sacred Heart

Sasha Leonard Greenwich Country Day School
 Danielljen Nares..... St. Luke's School
 Andrew Ortiz The Harvey School
 Brian Ortiz King School
 Zaire Profit St. Luke's School
 Clea Ramos Greenwich Academy
 Daniela Soto** New Canaan Country School
 Makayla Whealton Rye Country Day School
 Aliquea Williams..... Rumsey Hall School

** Class of 2015 Early Acceptance



2014-2015 FACULTY & STAFF

DUNCAN EDWARDS
EXECUTIVE DIRECTOR

JODY VISAGE
HEAD OF SCHOOL

JAMEL KEELS
ASSISTANT HEAD OF SCHOOL

KATIE ABROMOVITCH
DR. SUZANNE ALLEN
DINO ANGELOV
SUSAN ARMERO
CHEILA ARROYO
CAITLYN BERTONCIN
JOHN BUCHMELTER
ROBIN BUCKLEY
JESSICA CHANG
LINDA DELGADO
JONATHAN DUENNEBIER
LA'VANDRA DUPREE
SALLY EDWARDS
ALEX EISING
DEBORAH ESANNASON
MEGAN EVANS

LIANA FONG
LAURIE FRANZINO
SAM GAUDET
CLAUDIA GOMEZ
ISAAC HANCOCK
ELIZABETH HARRINGTON
PETER HENNESSY
MICHAELA HILLIARD
MARK HOWELL
KIM HYDE
HIMILCON INCIARTE
ELISE LAKE
VANESSA LANDEGGER
PASCALE LANGLEY
MARIANNA LOMBARDO
LISA MAGLIOCCO

KATHY MAK
JENNIFER MELI
INGRID MOORE
LORENZO COLÓN MUNROE
DEIRDRE MURTHA
KATHERINE POSSO-SCANLON
JENNIFER RIVERA
LINDSAY ROGERS
DOROTHY ST-LOUIS
JULIE SCHAUT
BRADLEY SILL
ELIZABETH SKIDMORE
DR. AGNES SPROUSE
REZAN ZIA

2013-2014 PARENT COUNCIL

OWEN WATSON
PRESIDENT

KEIKO CASTAÑEDA
VICE-PRESIDENT

IAN GORDON
TREASURER

SEYDIS ACOSTA
FIONA ANGELOV
LEISHA ANGLIN
SHIRLEY ANTHONY
KEISHA BERRY
EVETTE BREMMER
LAUREN DUPREE
MIREYA FARIAS
HEATHER FINNEY
TANYA GREENE
KEISHA HARRIS

MARLENE LAPPOTS
FRANCES LEYVA
ETHEL MOORE
LESLIE OLIVA
MIRTHA PEREZ
LAURY POULARD
DEE RAMOS
KARLA SEAD
MARIA SEE
ROCIO SOLAR
SARDIA WATSON

JUNIOR BOARD OF TRUSTEES

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ALEXANDRA STEEL
JOHN UNGER
DANIEL M. VILLALON
ELIZABETH WATERMAN
LUCIA WATERMAN



We are

WATERSIDE

DARIEN HIGH SCHOOL GIRLS AND BOYS LACROSSE

On the quickest of takes, Darien High School and Waterside School are worlds apart - different communities; dissimilar circumstances; children of differing ages and stages. Though none of that can be argued, Darien head lacrosse coaches Lisa Lindley and Jeff Brameier saw the opportunities in all that could be shared and have worked to build bridge between the two schools and bond between the students of both with the beneficiaries being any and all a part of the effort.

Coaches Lindley and Brameier have led in both word and deed; the Darien players have given generously of their talents and time; the finer points of the game have been introduced to an eager audience; and, most important, the lessons of character, commitment, scholarship and kindness have been reaffirmed in the teachings, in the moments shared and, most of all, in the example set. In their giving, both teams have proven again that one can do good as one does well (both teams were 2014 FCIAC and State Champions) and, in doing so, they have done Darien High School proud and have made Waterside and its children only better. The program, launched last year, will continue and grow and, in the coming years, any number of Blue Wave athletes will be able to claim proudly that "We are Waterside."





WAYS TO GIVE

Since Waterside families pay only as they can afford, tuition revenue accounts for only 9% of the School's operating revenue. All other funding comes from generous individuals, foundations and corporations. If you are interested in supporting the students at Waterside and the mission of the School, there are a number of ways to give.

GIFTS OF CASH

Please make your check payable to Waterside School and use the enclosed donation envelope or send directly to Waterside School, 770 Pacific Street, Stamford, CT 06902. You may also make your gift online at www.watersideschool.org

SECURITIES

Gifts of appreciated securities may offer significant advantage to the donor and are simple to arrange. Credit is given and a tax deduction is allowable for the value of the mean of the high and low of the stock on the day of transfer of the securities. For more information on how to arrange a transfer, please contact the Development Office at 203 975 8910 x 301. Stock transfer information can and will be mailed, emailed or faxed directly to the donor.

MATCHING GIFTS

Many companies will match contributions made by an employee (and those of a spouse). Please inquire whether your employer has such a program and, if so, obtain the proper forms and forward to the School. The donor receives credit for both the original gift and the amount of the match. For more information, please contact the Development Office.

PLANNED GIFTS

Planned gifts can provide significant gift and estate tax savings, increase the donor's annual income and increase the possibilities for the effective distribution of assets. For more information on Planned Giving, please contact the Development Office.

WE ARE GRATEFUL FOR THE PHOTOGRAPHIC TALENTS OF SUSANNAH BENJAMIN, JAY FLEMING, STEPHANIE HAIG AND TODD SHAPER.

EVERY EFFORT HAS BEEN MADE TO ENSURE THAT ALL NAMES ARE LISTED CORRECTLY. IF YOUR NAME HAS BEEN OMITTED, MISPELLED OR LISTED INCORRECTLY, PLEASE ACCEPT OUR SINCERE APOLOGIES AND BRING THE ERROR TO THE ATTENTION OF THE DEVELOPMENT OFFICE.

WATERSIDE SCHOOL BLESSING

We gather to share our meal and to express our appreciation for our good fortune.

We are thankful for the company of one another.

We are thankful for the love of our family and friends.

We are thankful for this meal we share together.

And, above all else, we are thankful for the opportunity of Waterside School.

We will honor the dream of this School with always our fullest and finest efforts.

WATERSIDE SCHOOL



www.watersideschool.org